

Summary

Objectives of Joint Venture

Vertas Group £180m T/O business of which the VDL/CDL Joint Venture represents around £18m Principle Joint Objectives: manage DCC Non-Core Services to allow the Council to concentrate on Core Services

Deliver Cost & Quality efficiencies with commercial focus

Deliver projects with better processes and procedure in a timelier manner

Improve communications between Teams, Customers, DCC and End Users.

Successes since last Committee Meeting 2022

Investment - £365k invested in VDL plant, machinery and equipment by end financial year 23.

Trade Union – strong working relationships continue; monthly operational meetings, formal Quarterly union meetings.

Financials – VDL profit of £455k in Financial Year 22/23.

SLA and KPI's – Work continues to review SLA's and KPI's with our customers to ensure shared visibility and expectation with regards to performance of service delivery.

New business – Since the start of the JV, new business wins with Multi Academy Trusts in cleaning in excess of £1.25million and grounds in excess of £50k.

Visibility and comms much better – Regular communication with customers via site visits audits, email communication and visibility on DCC website/S4S system.





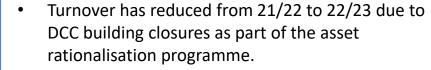


VDL Finance





 Stabilising and re-costing grounds maintenance services to grow business and support improved position moving away from break even









People

Robust Management structure

Supported by HR, HSQE and Finance.

People Management systems

- Time and Attendance
- Honeydew Health Absence management
- My View
- E-volve

Employee benefits

- Wagestream Access to earned pay at any point of the month
- Medicash Opt in scheme for colleagues to be able to claim prescription costs, dental, eyecare costs back

Continuous conversations

- Colleague Survey
- Absence
 - Short & Medium term at levels comparable with Vertas group and the wider FM industry

Launch of Workvivo

- Allows colleagues to receive live business updates
- Allows access to business resources and benefits
- Enables everyone to access content of colleagues across the business, delivering a great service & receiving recognition









Customer

Customer First

- · Launch of new Customer first helpdesk
- · Robust escalation procedures
- · Regular communication
- Helpdesk data reporting
- · Visibility of service trends
- · Compliments and complaint logging
- · Transparency and engagement with customers
- Customer Survey
 - · Excellent quality of staff
 - · High quality of service

Vertas Derbyshire supporting **Derbyshire County Council**











The Future

People

- Training and Development to create our future leaders and strengthen succession planning
- Continuous Conversations to assist people engagement.
- Recognition of talent through our Vertas finest initiative and Making the difference Awards

Sustainability

- Focussing on carbon net zero and social value.
- Working with our sustainability partner Planet Mark to identify and agree our scope 1,2 and 3 carbon measures.
- Alignment with DCC strategic sustainability requirements.

Contracts

- Multi academy trusts; both cleaning and grounds services.
- Additional services with DCC Property such as security.
- Additional services to non-DCC customers; waste, washroom, specialist cleaning.
- Identifying integrated FM opportunities in Derbyshire.

Finance

Rolling 2-year business plan.







VDL & CDL Retained Earnings & Dividend

The following provides an overview of the current position for retained earnings and dividend for both joint ventures

Retained Earnings			
£	VDL	CDL	
Retained earnings @ 31.3.22	304,692	-124,490	
Profit for year to 31.3.23	463,339	960,000	
Tax on profit for year to 31.3.23	-88,034	-182,400	
	679,997	653,110	1,333,107

- Above table sets out the retained earnings position subject to finalisation of accounts, tax and audit
- Proposed that circa 30% of retained earnings are paid as dividend to leave cash in the JV for working capital
- This broadly equates to a dividend of £400k across the JVs.





